

# LOCAL ACTION, GLOBAL IMPACT

The Mayors Migration Council  
2020-2022 Impact Report



# CONTENT

**Foreword** **Page 06**

**About** **Page 08**

Who We Are Page 12

What We Do Page 13

Our Coalition Page 13

**2020-2022 Impact** **Page 14**

By the Numbers Page 18

City Diplomacy Page 20

City Practice Page 36

Communications & Knowledge Page 56

MMC Coalition Page 60

**Governance** **Page 64**

Leadership Board Page 68

Management Committee Page 69

Team Page 70

Donors Page 72

Financials Page 73

**Report available at:** [www.mayorsmigrationcouncil.org/impact-report-2020-2022](http://www.mayorsmigrationcouncil.org/impact-report-2020-2022)

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**“I COULD NOT BE PROUDER OF WHAT MAYORS HAVE ACCOMPLISHED OVER THE PAST THREE YEARS. WE WENT FROM BEING AN OUTSIDER TO HAVING A SEAT AT THE TABLE AT GLOBAL MIGRATION NEGOTIATIONS AS THE WORLD IS REALIZING THAT LOCAL SOLUTIONS ARE NATIONAL SUCCESSES.”**

Valérie Plante,  
Mayor of Montréal, Canada

Credit: MMC



Credit: Anna Watts

## FOREWORD

Dear Friends,

More than ever before migrants and refugees are looking to cities for safety and opportunity. One in every five international migrants lives in just 20 cities, and 70 percent of the world's displaced people seek refuge in urban areas. As the climate crisis and unresolved conflicts continue to push more people from their homes, this trend is only going to increase. While national governments deal with borders and visa regimes, it's at the city level that the most immediate needs of migrants are met—whether that's housing, healthcare, or jobs. And it's at the city level that social inclusion is built.

Despite leading by doing, mayors have historically been excluded from national and international policy-making. In 2018, while national governments met to adopt the Global Compacts for Migration and on Refugees, our mayors had to self-organize on the sidelines to have their voices heard. Cities across the world also face systemic barriers to financial and other resources that limit their ability to deliver solutions at scale. In 2020, only three percent of all international humanitarian funding reached local actors, including cities—the target was 25 percent.

The Mayors Migration Council was founded by mayors for mayors as a direct response to these two challenges—to help mayors get a seat at the global policy table as equal decision-making partners and to unlock financial and other resources so mayors can accelerate and scale local solutions. Together, these actions will turn the Global Compacts from aspiration to reality and make a tangible difference in the lives of urban migrants, displaced people, and receiving communities.

This report presents key highlights of our work and accomplishments from 2020–2022. Over the past three years, the seed planted by our 10 founding mayors has created a movement of over 200 cities and 25 partners worldwide. This movement has influenced more than 60 global policy positions at the international and national levels, made 70 pledges to the Global Compacts through the Call to Local Action for Migrants and Refugees, and unlocked over US\$23 million in international funding for cities, both by influencing international funds and by creating our own, the Global Cities Fund for Migrants and Refugees. Started as an experiment, the Global Cities Fund is now directing funding to 28 city governments improving the lives of thousands of migrants, displaced people, and marginalized communities worldwide. Throughout this work, our mayors have positioned themselves as influential players in emerging policy frontiers — from climate migration to inclusive pandemic response.

While ongoing conflict and our changing climate are growing crises, the displacement and migration they cause don't need to be. As urban migration becomes the new normal in the years ahead, so too must cities' access to international decision-making and municipal finance. While we recognize this type of systemic change doesn't happen overnight, we have proven it is possible. We now call on you to help us scale our work by consulting cities, partnering with cities, and investing in cities.

I would like to thank our partners and donors for helping our small organization achieve outsized impact, our staff for their passion and dedication to our mission in uncertain circumstances, and, most importantly, our Leadership Board and other mayors who continue to welcome migrants and refugees in their own cities while showing how the rest of the world can do the same.

We look forward to working with you as we grow our movement.

Vittoria Zanuso  
Executive Director, Mayors Migration Council

Addis Ababa, Ethiopia  
MMC Action City

# ABOUT





**“85% OF CLIMATE FINANCE TARGETS GLOBAL NORTH COUNTRIES. IF WE WANT TO ADDRESS CLIMATE AND MIGRATION, THE MAJORITY OF WHICH OCCURS IN AFRICA, LATIN AMERICA AND ASIA, IT IS CRITICAL WE FOCUS ON EQUITY—NOT JUST WITHIN COUNTRIES BUT ACROSS COUNTRIES.”**

Yvonne Aki-Sawyers,  
Mayor of Freetown, Sierra Leone

## WHO WE ARE

The Mayors Migration Council (MMC) is a mayor-led coalition that accelerates ambitious global action on migration and displacement. With most of the world's migrants and displaced people living in cities, our mission is to use the power of city diplomacy and city practice to create a world where urban migrants, displaced people, and receiving communities can thrive.

Created by mayors for mayors, we are a nimble team of political advisors and urban practitioners guided by a Leadership Board of global city leaders, including the Mayors of Amman, Bristol, Dhaka North, Freetown, Los Angeles, Kampala, Milan, Montevideo, Montréal, and Zürich. As a Sponsored Project of Rockefeller Philanthropy Advisors, our work is made possible by philanthropic and government funders.

## WHAT WE DO

To fulfill our mission, we support mayors and the cities they lead with:

**City Diplomacy** to influence policy decisions on migration and displacement at the national and international level.

**City Practice** to unlock financial and technical resources to implement local solutions for migrants and displaced people.

**Communications** to raise awareness on city leadership among global audiences.

**Knowledge** to generate and share evidence on urban migration and displacement.

**Stakeholder Engagement** to build a coalition of local and global champions.

## OUR COALITION

Our coalition includes mayors of all city sizes, geographical locations, and migration contexts. Our core city partners are organized along three tiers of engagement:

**Leadership Cities** serve on the MMC Leadership Board, acting as our primary ambassadors and guiding our programmatic strategy.

**Action Cities** actively participate in MMC core programs, such as the Call to Local Action or Global Cities Fund for Migrants and Refugees.

**Coalition Cities** engage in MMC diplomacy or practice activities, such as diplomatic dialogues, joint statements, technical sessions, or research initiatives.

**THE MMC IS NOT A FEE-BASED MEMBERSHIP NETWORK. ANY CITY ACROSS THE WORLD CAN JOIN OUR GROWING COALITION BY PARTICIPATING IN MMC PROGRAMS AND SHOWING THEIR COMMITMENT TO SUPPORT MIGRANTS AND DISPLACED PEOPLE.**

Milan, Italy  
MMC Leadership City

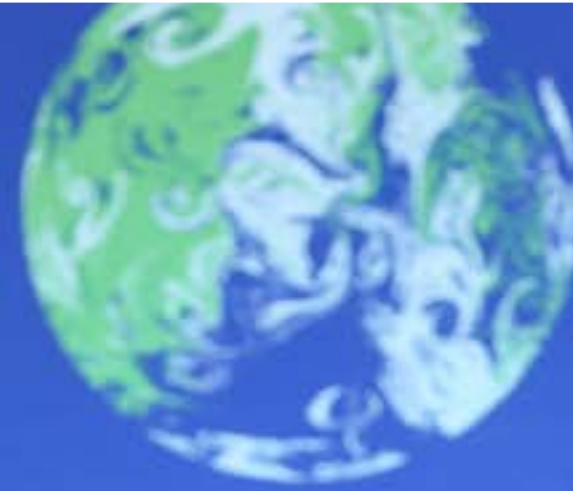
Amman, Jordan  
MMC Leadership City

# IMPACT





United Nations  
Climate Change



UN CLIMATE CHANGE  
CONFERENCE UK 2021

IN PARTNERSHIP WITH ITALY

#TogetherForOurPlan



**“WE HAVE NO TIME TO SPARE: FUNDERS,  
NATIONAL GOVERNMENTS AND  
CITIES NEED TO WORK TOGETHER TO  
BUILD A NETWORK OF POLICIES AND  
STRUCTURES THAT ARE RESILIENT  
TO THE SHOCKS THAT PUSH PEOPLE  
AROUND OUR PLANET.”**

Marvin Rees,  
Mayor of Bristol, UK

Credit: MMC

## 2020-2022 IMPACT BY THE NUMBERS

200+

cities engaged worldwide

70

city commitments to the Global Compacts

64

global policy positions influenced

96%

cities reporting satisfaction with the MMC coalition and its results

\$23M+

unlocked for city-level solutions

28

cities funded to implement the Global Compacts

25K

migrants and displaced people directly supported

330+

media headlines recognizing the MMC's work and impact

Dhaka, Bangladesh  
MMC Leadership City  
Credit: Simon Reza, unsplash



## CITY DIPLOMACY

Our City Diplomacy programs support mayors to influence policy decisions at the national and international level to ensure they reflect and address the realities in cities—where most migrants live. We elevate mayors and their local actions to global stages, deliver joint city advocacy campaigns, and create bridges for cities to influence national and global change-makers.

Between 2020 and 2022, we mobilized **70 city pledges** to implement the UN Global Compact for Migration (GCM) and Global Compact on Refugees (GCR) through the **Call to Local Action for Migrants and Refugees**; facilitated over **176 global dialogues** to connect cities to policymakers; and coordinated nearly **50 city policy contributions**, such as mayoral joint statements and political agendas, to influence national and international migration policy. As a result, mayors formally accessed **8 multilateral processes**, including the first-ever International Review of the GCM, where city pledges were officially recognized by the President of the UN General Assembly, and influenced more than **64 global policy positions**, including UN Secretary-General reports and US White House positions. Overall, **96% of our city partners reported an increased ability to engage in multilateral processes** on migration and displacement as a result of the MMC's support.

Leadership Board Mayors  
Erias Lukwago (Kampala),  
Valérie Plante (Montréal),  
Yvonne Aki-Sawyerr (Freetown),  
and Giuseppe Sala (Milan)  
Credit: Samer Saliba

## CITY DIPLOMACY BY THE NUMBERS

70

city commitments  
to the Global  
Compacts

176

global dialogues  
to connect cities  
to policymakers

50

city policy  
contributions  
to influence  
migration policy

8

multilateral  
processes  
mainstreaming  
cities

64

global policy  
positions  
influenced

96%

cities report an  
increased ability  
to engage in diplomacy

United Nations Headquarters,  
New York City



Valérie Plante,  
Mayor of Montréal  
Credit: MMC

### Mainstreaming city access at the Global Forum for Migration and Development

In 2018, the MMC launched the [Mayors Mechanism of the Global Forum on Migration and Development \(GFMD\)](#) with the UN Agency on Migration (IOM) and the largest global city network, United Cities and Local Governments (UCLG). The Mayors Mechanism creates a formal access point for cities to the GFMD, an annual process where national governments debate frontline migration challenges. In 2020, the Mayors Mechanism brought 80 representatives from over 50 cities to the 12th GFMD, hosted by the Government of Ecuador, marking the first time cities had substantial access to a State-led process on migration. In 2021, we fully mainstreamed cities into the 13th GFMD, hosted by the Government of the UAE, bringing more than 90 city representatives to a multi-day virtual summit and securing cities' speaking roles in 50% of the sessions. As a result, cities influenced the agenda of the 14th GFMD, hosted by the Government of France in 2024,

making sure city priorities like access to healthcare regardless of migration status, climate migration, and multilevel governance are up for discussion and innovation. Given the Mayors Mechanism's success, the MMC, UCLG, and IOM agreed to scale this collaborative approach to the UN reviews of the Global Compacts.

**“We will demonstrate how local public services, our policies, actions, and commitments make a difference. We will continue to advocate for localization as our primary tool to make global agendas actionable.”**

**Carolina Cosse,  
Mayor of Montevideo, Uruguay**

### Delivering critical momentum at the first review of the Global Compact for Migration

The MMC secured formal access for 16 cities to the May 2022 UN International Migration Review Forum (IMRF), the first-ever global review of the GCM. In collaboration with our Mayors Mechanism partners, the MMC secured speaking roles for city leaders in 85% of the program with member states; facilitated city representation in five national delegations; co-hosted high-level convenings with the President of the UN General Assembly, the UN Deputy Secretary-General, and the EU Commissioner for Home Affairs; and influenced the text of the UN General Assembly resolution adopted by the conference. The MMC also launched the Call to Local Action for Migrants and Refugees and issued a [Report on Localizing the Global Compacts](#), in partnership with UCLG, IOM, and the UN Refugee Agency (UNHCR). The Call to Local Action creates an official track for cities to commit to the Global Compacts. At the IMRF, mayors delivered a first

round of 70 city pledges that make a tangible difference to the lives of migrants and refugees, while keeping the world on track to meet the Global Compacts. More information is available in the [IMRF Summary Report 2022](#).

**“I could not be prouder of what mayors have accomplished over the past three years. We went from being an outsider to having a seat at the table at global migration negotiations as the world is realizing that local solutions are national successes.”**

**Valérie Plante,  
Mayor of Montréal, Canada**



Erias Lukwago, Mayor of Kampala,  
and António Vitorino, Director  
General of the International  
Organization for Migration  
Credit: Anna Watts



Leadership Board Mayors Marvin Rees (Bristol) and Corinne Mauch (Zürich), and Bruno Covas the late former Mayor of São Paulo  
Credit: MMC

### Securing inroads into the Global Refugee Forum

In December 2019, the MMC secured access to the Global Refugee Forum (GRF), the first-ever global review of the GCR. In partnership with the Government of Switzerland and the refugee-led G-100 Network, we hosted a session on “Realizing Refugee Inclusion with City and Refugee Leaders.” This session was the sole entry point for a small group of cities to access the GRF, including our Leadership Board members from Amman, Athens, and São Paulo, who called for greater city access to the GRF in recognition of their proactive role in refugee inclusion. Building on this momentum, in October 2021, the MMC and partners co-hosted a discussion with 200 city representatives from around the world to take stock of local GCR implementation. As a result, UNHCR now increasingly recognizes cities as valued partners and developed a dedicated

webpage to showcase city achievements in refugee response within their GCR Digital Platform. The MMC will build on this success at the second Global Refugee Forum in December 2023.

**“It is very important that cities get a seat in spaces like the Global Refugee Forum—to ensure they aren’t viewed just as implementers of global goals but key partners in defining and reporting on those goals.”**

**Corinne Mauch  
Mayor of Zürich, Switzerland**

### Advocating for inclusive crisis response

As the Covid-19 pandemic hit in 2020, dramatically impacting urban migrants and refugees worldwide, the MMC Leadership Board launched a [Global Mayors Solidarity Campaign and Joint Statement on Inclusive Covid-19 Response and Recovery](#), calling for access to health services and economic relief, regardless of migration status, and investment in city-led solutions for an inclusive pandemic response. These advocacy efforts not only resulted in the UN Secretary-General recommending that national governments invest in inclusive city-led responses in a Covid-19 response policy brief, but also unlocked international funding for the creation of the MMC’s [Global Cities Fund for Migrants and Refugees](#). Similarly, in the wake of the Afghanistan refugee crisis in 2021, our Leadership Board organized an emergency advocacy campaign to [welcome Afghan refugees](#) and called on national

governments and the international community to expand protection, resettlement, and aid for the people of Afghanistan. The campaign secured the endorsement of more than 70 mayors around the world and 8 organizational partners representing more than 240,000 local governments, resulting in widespread media coverage and practitioner response.

**“We have no time to spare: funders, national governments and cities need to work together to build a network of policies and structures that are resilient to the shocks that push people around our planet.”**

**Marvin Rees  
Mayor of Bristol, UK**



Leadership Board Mayors Yvonne Aki-Sawyerr (Freetown) and Yousef Al Shawarbeh (Amman)  
Credit: MMC

### Influencing national and global agendas on climate migration

In 2021, the MMC joined forces with C40 Cities Climate Leadership Group (C40 Cities) to launch the [C40-MMC Global Mayors Task Force on Climate and Migration](#). Guided by the Mayors of Barcelona, Bristol, Dakar, Dhaka North, Freetown, Houston, Los Angeles, Lima, and Milan, the C40-MMC Task Force released a mayor-led [Action Agenda](#) at the 2021 United Nations Climate Change Conference (COP26). During COP27, the C40-MMC Task Force announced the Mayors of Amman, São Paulo, and London as new members; influenced the IPCC's Summary for Urban Policymakers to recognize the impact of the climate crisis on migration in cities; and unlocked new investments in the Global Cities Fund for Migrants and Refugees to address climate migration in African cities. In parallel, the MMC mobilized a coalition of 15 US mayors and city networks to draft an [Open Letter to the US President](#), resulting in the acknowledgement of the urban dimension of climate migration in the White House Report on Climate and Migration and a US\$5 million investment to support climate-affected migrants.

**“An estimated 2,000 people arrive in Dhaka daily, having migrated from other cities along a coastline. To manage this urban growth, the C40-MMC Action Agenda calls for better policy coordination across levels of governance and better access to international funding.”**

**Mohammad Atiquil Islam**  
Mayor of Dhaka North, Bangladesh

Leadership Board Mayors Valérie Plante (Montréal) and Mohammad Atiquil Islam (Dhaka North), and Action Mayor Elizabeth Sackey (Accra)  
Credit: Anna Watts



# CITY DIPLOMACY SPOTLIGHT CALL TO LOCAL ACTION FOR MIGRANTS AND REFUGEES



Gaziantep, Türkiye  
MMC Action City



United Nations, Geneva  
Credit: Mathias Reding, unsplash

## What is the Call to Local Action for Migrants and Refugees?

The Call to Local Action for Migrants and Refugees is the official pathway for cities to commit to the UN Global Compact for Migration (GCM) and the Global Compact on Refugees (GCR) and be recognized for meeting global goals. The Call to Local Action is an effort to:

- Expand the number of cities publicly endorsing the GCM and GCR through the Marrakech Mayors Declaration.
- Create a repository of city-led solutions that achieve the GCM and GCR to facilitate peer-learning, replication, or scaling through new partnerships and investments.
- Showcase city leaders engaged in GCM and GCR implementation to build awareness and support among global audiences.

## How does the Call to Local Action for Migrants and Refugees work?

Cities are invited to submit their pledge on a rolling basis at [localaction.mayorsmechanism.org](http://localaction.mayorsmechanism.org). By joining the Call to Local Action, cities commit to implement the GCM and GCR. In turn, they receive:

- Public recognition of their political leadership in the annual Report on Localizing the Global Compacts.
- Updates on peer-learning, capacity development, and diplomacy/advocacy opportunities.
- One-stop access and features in official UN reporting systems (GCM and GCR Review, GFMD Platform for Partnerships).
- Visibility at official intergovernmental meetings and summits (International Migration Review Forum, Global Refugee Forum, Global Forum on Migration and Development).

## Who are the partners involved in the Call to Local Action for Migrants and Refugees?

Recognized by the UN Secretary-General in his 2022 Report on the GCM, the Call to Local Action is led by the Mayors Mechanism—a partnership between United Cities and Local Governments (UCLG), the Mayors Migration Council (MMC), and the UN Migration Agency (IOM)—in collaboration with the UN Refugee Agency (UNHCR). It is supported by additional affiliated partners and city networks.

**“Local and regional governments play an undeniable role in meeting the Global Compact for Migration. Connecting the Call to Local Action to our GCM review and pledging systems is a win-win for States to show success and the UN system to show impact.”**

**António Vitorino**  
Director General, UN Migration Agency  
Commissioner, UN Refugee Agency



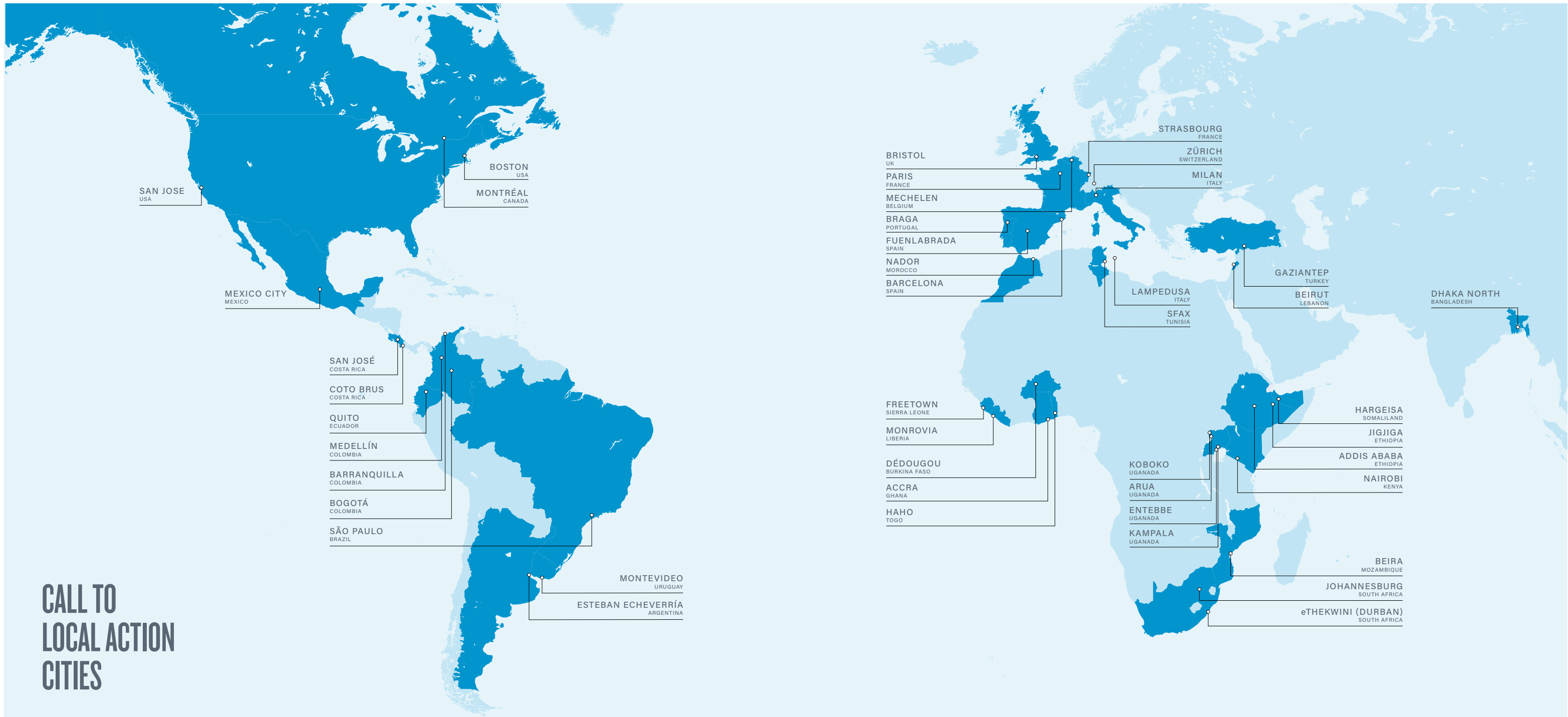
## What are the results of the Call to Local Action for Migrants and Refugees?

The 2022 inaugural report [Localizing the Global Compacts](#) brings forward 70 local actions that make a tangible difference in the lives of migrants and refugees, while keeping the world on track to meet the GCM and GCR.

- **Bogotá**, Colombia, committed to establishing the city's first-ever nutrition center for migrant and refugee children and their caretakers, with support from the Global Cities Fund for Migrants and Refugees. The center will ensure food security for vulnerable young children and pregnant or breastfeeding women. Dhaka North also committed to supporting migrant women, while Accra, Braga, Montevideo, Dédougou, Mechelen, São Paulo, and others pledged actions for migrant and refugee children and youth.
- **Milan**, Italy, committed to launching green and equitable job-creation programs for migrants. Over the coming years, the program aims to deliver thousands of equitably distributed green jobs, particularly boosting access to jobs for women, youth, and migrants in the construction sector through new green retrofits. Milan aims to achieve climate and social goals jointly, making the case that addressing equity does not mean delaying climate action. Arua, Beira, Dhaka North, eThekweni, Freetown, Monrovia, and others also addressed the intersection of climate change and migration in their pledges.
- **São Paulo**, Brazil, committed to implementing the city's first municipal plan for immigrants, which directly aligns with the Global Compacts and was developed through a collaborative process with IOM, UNHCR, and immigrants and refugees living in São Paulo. The plan includes 80 specific actions the city intends to take between 2021 and 2024 to realize the Global Compacts. Gaziantep, Quito, San Jose, and others also pledged to develop or to implement new policies to improve their city's inclusion of migrants and refugees.
- **Zürich**, Switzerland, committed to establishing welcome and reception centers for Ukrainian refugees in the city and to coordinate with regional and national governments to ease refugee arrival and inclusion. Zürich also pledged 500,000 CHF of city funds to support refugee reception in neighboring countries bordering Ukraine. Barcelona and Braga committed to supporting Ukrainian refugees as well.



Bogotá, Colombia  
MMC Action City



**By the Numbers**

**47**

commitments from local and regional governments representing 33 countries

**40**

local actions that expand access to services to migrants and refugees

**19**

local actions that serve migrant and refugee children and youth

**29**

local actions that expand employment and entrepreneurship opportunities for migrants and refugees

**16**

local actions that address the impact of the climate crisis on migration and displacement

**24**

local actions that offer humanitarian or financial assistance to migrants and refugees in times of crisis

**37**

local actions that improve city governance, accountability, and responsiveness to migrant and refugee communities



## CITY PRACTICE

Our City Practice programs support mayors in implementing local actions that address the needs of migrants and displaced people living in their cities. We generate practical research, provide technical assistance, and drive financial resources to city governments to create a marketplace of city-led solutions that advance global goals.

Between 2020 and 2022, we issued **24 reports** with practical knowledge on urban migration and displacement, delivered more than **130 technical sessions** to provide cities with direct assistance and connect them to international service providers and resources, and elevated city actions to **10 donors or funding mechanisms** for financial support. As a result, we influenced more than **40 practitioner research products** and unlocked more than **US\$23 million in international funding** for city-level action on migration and displacement. This includes external multilateral funds, as well as our own **Global Cities Fund for Migrants and Refugees (GCF)**. The GCF provides funding and implementation support to **28 city actions** that implement the Global Compacts, directly reaching more than **25,000 migrant, displaced, and marginalized people**. Overall, **70% of our city partners reported an increased capacity** to implement actions that advance the Global Compacts as a result of the MMC's support.

Leadership Board Mayor  
Yvonne Aki-Sawyer (Freetown)  
Credit: Freetown City Council

## CITY PRACTICE BY THE NUMBERS

24

practical  
knowledge  
reports issued

130

technical sessions  
delivered to cities  
and practitioners

10

donors or funding  
mechanisms  
engaged

70%

cities reporting an  
increased capacity  
to implement

40

practitioner  
research products  
influenced

\$23M+

unlocked for  
city-level solutions

28

cities funded to  
implement the  
Global Compacts

25K+

migrants and  
displaced people  
directly supported



Nairobi, Kenya  
MMC Action City  
Credit: Bennett Tobias, unsplash



Migration MPTF Steering Committee, Geneva  
Credit: International Organization for Migration

### **Influencing multilateral funds to support city-level action on migration and displacement**

Between 2019 and 2022, the MMC played an active role as a member of the Steering Committee of the UN Migration Multi-Partner Trust Fund (Migration MPTF), a US\$25 million UN financing mechanism to support GCM implementation projects. Through this seat, the MMC adapted the fund's Operations Manual to explicitly include city-level projects as one of the targets for project selection and secured more than US\$12 million in funding for city-level projects in Mexico and Chile, among other countries. Building on this success, in 2021, the MMC secured a seat on the Advisory Board of the EU-UNOPS Lives in Dignity (LiD) Grant Facility, a €24 million mechanism to channel funding to promote development-oriented approaches to displacement crises. As a result of its advocacy, the MMC unlocked nearly €4 million for city-level projects in Bangladesh, Colombia, and Costa Rica. In an effort to socialize and scale these approaches, in 2022, the MMC issued the brief Municipal Finance for Migrants and Refugees in partnership with UCLG, UNCDF, and UN-Habitat, offering concrete recommendations to unlock financing for more inclusive cities.

**“As 70 percent of migrants and refugees already live in urban areas, more public and private investment is needed in cities, to create green and good quality jobs that increase the health, wellbeing and economic opportunities of urban citizens and are accessible to all.”**

**Giuseppe Sala,  
Mayor of Milan, Italy**

**“Amman’s successful engagement with international donors aims at expanding green job opportunities for both Syrian refugees and Jordanians and presents a model for how to close municipal finance gaps worldwide.”**

**Yousef Al Shawarbeh,  
Mayor of Amman, Jordan**

### **Collecting data on urban mixed migration and protracted urban displacement**

The MMC worked to fill gaps in practical knowledge about urban migration to accelerate local implementation, while increasing global awareness among practitioners and decision-makers. This included partnering with the Mixed Migration Centre on 4Mi Cities, a pilot data collection project that worked with cities to survey their refugee and migrant communities and improve policy and service provision at the city level. As project partners, each of the participating city governments (Arua, Kampala, Nairobi, Barranquilla, Medellín, and Mexico City) contributed to survey design and mapping, utilized their own staff to serve as survey enumerators, and hosted multi-stakeholder workshops to validate over 1,800 individual surveys. As a result of the research findings, all six cities committed to optimizing policies and programs specific to their migrant and displaced communities. Similarly, the MMC participated in the International

Institute for Environment and Development’s (IIED) comparative research project Protracted Displacement in an Urban World (PDUW), working with the city governments of Addis Ababa, Amman, Jalalabad, and Nairobi to develop participatory planning processes to better engage local communities affected by displacement.

**“While national governments deal with borders and visa regimes, it is at the city level that the most important needs of migrants and refugees are met, from housing to healthcare to employment.”**

**Erias Lukwago,  
Lord Mayor of Kampala, Uganda**



Lima, Peru  
MMC Action City



Credit: UNHCR

### Generating practical evidence on climate migration in cities

In 2020, the MMC began a strategic partnership with C40 Cities to investigate how the climate crisis and migration intersect in cities. Following consultations with city officials and experts, they issued a detailed analysis, [Cities, Climate and Migration: The Role of Cities at the Climate-Migration Nexus](#), which provides city officials with a clearer understanding of how climate migration plays out in cities and identifies promising practices around the globe. Building on this global overview, in 2021 and 2022, the MMC partnered with Columbia University to analyze and disseminate new quantitative data with the brief [Climate Migration in Mexican and Central American Cities](#). Similarly, the MMC served as the urban lead on the African Climate Mobility Initiative, bringing the voices of over 10 African mayors to inform the qualitative research and migration modeling scenarios produced by the Global Center

for Climate Mobility. As a result, the Center launched an Africa Shifts Report with city-level climate migration data, and an Agenda for Action calling for more political agency, financing, and data for city-led responses to climate migration.

**“85% of climate finance targets global north countries. If we want to address climate and migration, the majority of which occurs in Africa, Latin America and Asia, it is critical we focus on equity—not just within countries but across countries.”**

**Yvonne Aki-Sawyerr,  
Mayor of Freetown, Sierra Leone**

### Building local capacity for inclusive Covid-19 response

When the pandemic hit in 2020, the MMC responded swiftly to the dearth of resources and information on city practices to ensure Covid-19 response reached everyone, including migrants and refugees, regardless of legal status. This included developing a [Live Resource Guide](#) to help cities access good practices, delivering a training on inclusive Covid-19 response to over 500 participants with the World Bank and the Global Resilient Cities Network, co-hosting a consultation between UNHCR Country Offices and cities on Inclusive Covid-19 Responses in the Americas with the UNHCR Assistant High Commissioner, and attracting investments to create the Global Cities Fund for Migrants and Refugees, originally focused on inclusive pandemic responses. Through this work, the MMC brokered technical partnerships between cities and international development and

humanitarian actors, securing formal commitments for technical assistance to cities from IOM, UNHCR, and UN-Habitat, among others. By doing so, the MMC established itself as a reliable, fast acting partner to cities during this and potentially other crises.

**“Migrants and refugees around the world have been on the frontline of the global health crisis—risking their lives to care for patients, deliver food, and do essential jobs to save lives. Our work is to ensure that cities are places where everybody belongs.”**

**Eric Garcetti,  
Mayor of Los Angeles, US**

### Building practical partnerships with refugee-led organizations

The MMC has taken every opportunity to elevate and nurture equal partnerships between mayors and the migrant and refugee leaders of their cities. For example, the MMC requires all GCF city grantees to ensure that migrant and refugee communities are involved in the design of their projects and partner with migrant and refugee-led organizations (RLOs) to help implement them. To showcase these partnerships on a global stage, our Leadership Board mayors from Bristol and Kampala were joined by the leaders of their respective RLO partners on the margins of the UN High Commissioner's Dialogue on Protection Challenges. Together, they demonstrated the impact of local partnerships between cities and refugees and called for more resources to local actors as they work together to deliver on global goals.

**"Immigrants' political participation is fundamental to building a truly universal citizenship—it's not about talk, it's about action."**

**Bruno Covas,**  
The late former Mayor of São Paulo, Brazil



Kampala, Uganda  
MMC Leadership City  
Credit: Samer Saliba

# CITY PRACTICE SPOTLIGHT THE GLOBAL CITIES FUND FOR MIGRANTS AND REFUGEES



Freetown, Sierra Leone  
MMC Leadership City  
Credit: Freetown City Council



Beira, Mozambique  
MMC Action City  
Credit: Samer Saliba

## What is the Global Cities Fund for Migrants and Refugees?

The Global Cities Fund for Migrants and Refugees (GCF) responds to the unmet needs of cities as they support migrants, refugees, and internally displaced people in the face of pressing challenges, from global pandemics to the climate crisis. By directly funding cities to implement inclusive programs of their own design, the GCF:

1. Offers international donors a pipeline of vetted city-led proposals backed by strong mayoral leadership.
2. Directly channels international resources to city governments, building precedents of fiscal feasibility.
3. Respects the agency, authority, and capacity of city governments and their local partners to implement projects of their own design.
4. Accelerates local efforts by providing city grantees with customized technical, advocacy, and networking services.

5. Elevates city leadership and actions to a global audience, ensuring that global responses reflect and respond to local needs.
6. Serves as a flexible, simple, and predictable funding mechanism with low overhead and high efficiency.
7. Encourages collaboration and accountability between city governments and their migrant and displaced communities.
8. Advances the local implementation of the Global Compacts for Migration and on Refugees, while creating a marketplace of city-led solutions ready to be scaled and replicated.

## How does the Global Cities Fund for Migrants and Refugees work?

The GCF supports city-led interventions with grants of up to US\$200,000 to each grantee over a period of 12 months for three thematic chapters: Inclusive Climate Action, Inclusive Pandemic Response, and Children and Caregivers. Proposals are invitation-only and evaluated by a Selection Committee of

subject-matter experts. The MMC and its Strategic Partners provide city grantees with customized technical, advocacy, fundraising, communications, and networking support to accelerate, institutionalize, and/or scale local impact beyond the duration of the grant.

## Who are the partners involved in the Global Cities Fund for Migrants and Refugees?

A Paris Peace Forum 2022 Scale Up Project and a Fast Company 2022 World Changing Idea, the GCF is supported by the Bernard van Leer Foundation, the Conrad N. Hilton Foundation, the IKEA Foundation, Open Society Foundations, and the Robert Bosch Stiftung. It is led by the MMC in partnership with six key Strategic Partners: C40 Cities, IOM, Metropolis, UCLG, UN-Habitat, and UNHCR.



## What are the results of the Global Cities Fund for Migrants and Refugees?

Beginning in 2021 with a US\$1 million seed investment to support five cities, in less than two years the GCF has become an US\$8 million fund supported by five donors with a pipeline of 28 city grantees, exceeding our goal to raise funding for 22 cities by the end of 2022.

In successfully delivering their projects, GCF cities are building their own case for more direct funding to continue their actions and drive progress towards global goals. For example:

- **Barranquilla**, Colombia, used its GCF grant to create an Opportunities Center that connected over 100 migrants and displaced people to the formal labor market. Using this as a proof of concept, the city independently unlocked an additional US\$2 million from other donors to expand the Center. Medellín, Addis Ababa, and Kampala will receive similar follow-on funding support.
- **Quito**, Ecuador, used its GCF grant to develop the city's first-ever human mobility plan, setting a city-wide policy to protect and provide for Quito's migrants and refugees until 2026. To ensure uptake of this new policy, the city trained 200 of its public officials on how to implement the policy on a daily basis, while piloting legal, psycho-social, shelter, and economic support activities that reached over 600 migrants and refugees.
- **Freetown**, Sierra Leone, used its GCF grant to create a waste management program that loans tricycles to micro-enterprises run by youth living in informal settlements—many of whom are rural migrants—to collect waste. Two years later, these enterprises are still active and have paid back 50% of the cost of each tricycle, which the city is using to establish additional youth enterprises and expand the project's impact.
- **Beirut**, Lebanon, used its GCF grant to purchase and operate the first-ever Municipal Mobile Health Clinic, which provides free and accessible healthcare services to residents, regardless of origin. After vaccinating over 2,000 Lebanese, Syrian, Palestinian, and Iraqi residents of Beirut during the project's timeframe, the clinic is now a permanent fixture of the city's healthcare system.



Addis Ababa, Ethiopia  
MMC Action City  
Credit: Samer Saliba

# GLOBAL CITIES FUND GRANTEES

MEXICO CITY  
MEXICO

QUITO  
ECUADOR

LIMA  
ECUADOR

MEDELLÍN  
COLOMBIA

BARRANQUILLA  
COLOMBIA

BOGOTÁ  
COLOMBIA

CASABLANCA  
MOROCCO

BEIRUT  
LEBANON

FREETOWN  
SIERRA LEONE

MONROVIA  
LIBERIA

ACCRA  
GHANA

NYAMAGABE DISTRICT  
RWANDA

KAMPALA  
UGANDA

HARGEISA  
SOMALILAND

ADDIS ABABA  
ETHIOPIA

NAIROBI  
KENYA

DAR ES SALAAM  
TANZANIA

ARUA  
UGANDA

BEIRA  
MOZAMBIQUE

JOHANNESBURG  
SOUTH AFRICA

eTHEKWINI (DURBAN)  
SOUTH AFRICA

## By the Numbers

**\$8M**

The GCF has grown from US\$1 million to US\$8 million in just over two years.

**28**

The GCF has grown from 5 cities in 2021 to 28 cities in 2022.

**22+**

The GCF exceeded its goal to fundraise for 22 cities by the end of 2022.

**7 OF 9**

GCF graduates are continuing their projects with external or own-source funding.

**25K**

The GCF is on track to directly support over 25,000 people.

- Inclusive Pandemic Response
- Inclusive Climate Action
- Children and Caregivers (announced in 2023)

# GLOBAL CITIES FUND PROJECTS

## Inclusive Pandemic Response

Cities addressing the needs of migrant and displaced communities affected by the Covid-19 pandemic.

- **Water Supply for IDPs in Addis Ababa.**  
Addis Ababa, Ethiopia, provided improved access to water and sanitation to over 1,700 internally displaced people living in marginalized neighborhoods.
- **We Are All Barranquilla.**  
Barranquilla, Colombia, connected 120 migrants and refugees to the formal economy and secured direct international funding to continue its project.
- **Municipal Mobile Health Clinic in Beirut.**  
Beirut, Lebanon, provided free and non-discriminatory healthcare access to over 2,000 people, including migrants and refugees in marginalized neighborhoods, through the city's first Municipality Mobile Health Clinic.
- **Reception Center for Early Childhood Nutrition in Bogotá.**  
Bogotá, Colombia, is establishing the city's first center dedicated to improving the nutritional conditions of migrant and refugee infants and children, working with their caregivers to deliver individualized care plans.
- **Waste Management Micro-Entrepreneurship in Freetown.**  
Freetown, Sierra Leone, supported 40 entrepreneurial teams of 240 waste collectors, including rural migrants, to improve the public health of informal areas of the city.
- **Safety Nets for Recovery in Kampala.**  
Kampala, Uganda, worked with a refugee-led organization to provide over 200 migrants and refugees with cash assistance, while piloting a refugee-focused entrepreneurship program.
- **Municipal Office of Service to Migrant Neighbors in Lima.**  
Lima, Peru, delivered comprehensive social services to over 3,000 people through six Municipal Offices of Service to Migrant Neighbors.
- **Housing Assistance for Migrant and Displaced Families in Medellín.**  
Medellín, Colombia, provided emergency shelter for over 300 migrant and refugee families at risk of homelessness and helped them find permanent housing solutions.
- **Inclusive Income Protection Program in Mexico City.**  
Mexico City, Mexico, provided over 450 migrants and refugees with cash assistance and referred hundreds more to the city's suite of social services.
- **Planning for Human Mobility in Quito.**  
Quito, Ecuador, established its first-ever institutional policy on human mobility and servicing migrant and refugee communities and supported over 600 people in its rollout.

Beirut, Lebanon  
MMC Action City  
Credit: Samer Saliba



## Inclusive Climate Action

Cities addressing the needs of migrant and displaced communities affected by the climate crisis.

- **Creating Livelihoods and Environmentalism in Accra Now (CLEAN).**  
Accra, Ghana, is surveying migrants working in the city's informal waste economy and facilitating their access to financial inclusion, healthcare, and childcare, while improving the city's overall waste management practices.
- **Recycle and Grow Arua.**  
Arua, Uganda, is creating employment opportunities for migrants and refugees in its first municipal recycling program, while introducing environmentally sustainable practices and curricula in schools, health centers, and other public institutions.
- **The Praia Resilience Project in Beira.**  
Beira, Mozambique, is refurbishing unused city assets as temporary shelters for local communities impacted by storms and rising sea levels, while offering pathways for dignified and voluntary relocation, along with risk-awareness and livelihood support.
- **Souk of African Solidarity in Casablanca.**  
Casablanca, Morocco, is renovating its Souk of African Solidarity, providing additional space for migrants and asylum seekers impacted by the climate crisis to start green businesses in the heart of the city.
- **Enhancing Urban Migrant Resilience in Dar es Salaam.**  
Dar es Salaam, Tanzania, is connecting migrants and refugees to entrepreneurship and people, including migrants and refugees in marginalized neighborhoods, through the city's first Municipality Mobile Health Clinic.
- **Reception Center for Early Childhood Nutrition in Bogotá.**  
Bogotá, Colombia, is establishing the city's first center dedicated to improving the nutritional conditions of migrant and refugee infants and children, working with their caregivers to deliver individualized care plans.
- **Waste Management Micro-Entrepreneurship in Freetown.**  
Freetown, Sierra Leone, supported 40 entrepreneurial teams of 240 waste collectors, including rural migrants, to improve the public employment opportunities across the city's waste management system.
- **Integrated Community Care Center eThekweni.**  
eThekweni (Durban), South Africa, is establishing an online and in-person CARE portal to link service providers with people who need to access critical services both before and after climate disasters.
- **Resettlement and Resilient Livelihoods in Hargeisa.**  
Hargeisa, Somaliland, is working hand-in-hand with internally displaced families living in flood-prone areas to relocate them to safer areas of the city and provide them with land ownership.
- **The Grow Joburg Project in Johannesburg.**  
Johannesburg, South Africa, is providing food security to internally displaced people by facilitating access to farmable city-owned land and expanding their access to the city's existing urban agriculture training programs, including aquaponics and rooftop gardens.
- **MonGROW Green in Monrovia.**  
Monrovia, Liberia, is mitigating flooding and coastal erosion by planting mangrove trees, creating green spaces around the city, and offering green job training opportunities to migrants and internally displaced youth.
- **The City of Choice Project in Nairobi.**  
Nairobi, Kenya, is providing migrant, refugee, and receiving communities with green jobs and partnering with them to make Nairobi's waterways and public spaces greener and safer for newcomers.
- **Building Community Resilience to Climate Variability in Nyamagabe District.**  
Nyamagabe District, Rwanda, is converting waste from a local refugee camp into renewable energy for the area at large, reducing deforestation, creating green jobs, and building social cohesion.



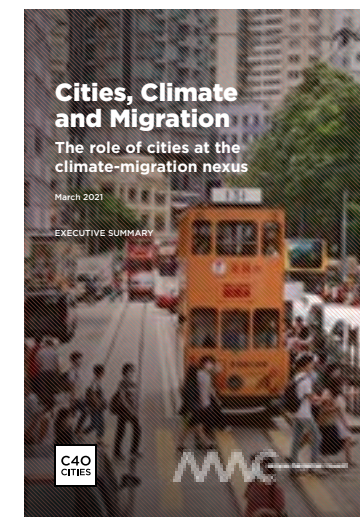
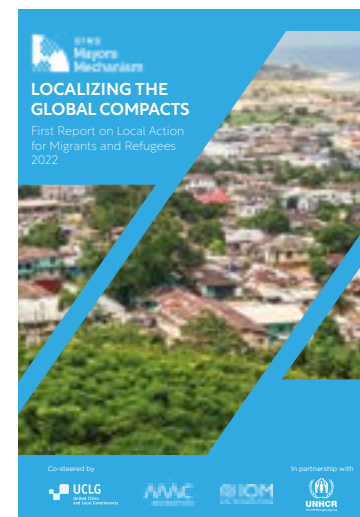
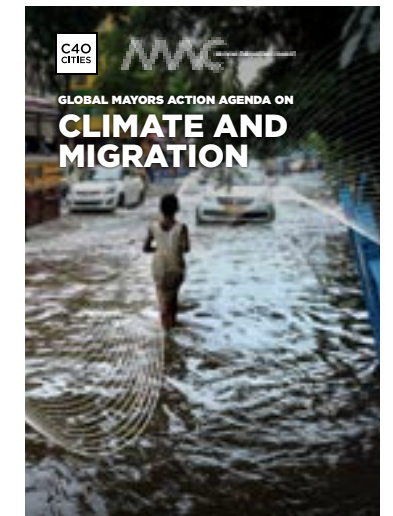
Johannesburg, South Africa  
MMC Action City  
Credit: Samer Saliba

# COMMUNICATIONS AND KNOWLEDGE

Our Communications & Knowledge activities reinforce our core programs by raising awareness of city leadership and increasing understanding of urban migration and displacement among global audiences. We assist mayors with advocacy campaigns, promotional events, and media engagements, as well as knowledge products and research partnerships.

Between 2020 and 2022, we organized or attended **105 events** to promote MMC mayors and senior leadership; delivered more than **30 campaigns** to elevate key messages to global audiences; developed **40 media products**, such as press releases, blogs, and other promotional materials; reached more than **2 million people on social media**; and issued more than **25 knowledge products**, such as reports, papers, and briefs. As a result, the MMC's work and impact was featured in more than **330 media placements** and **40 external research pieces**. Overall, **89% of our city partners reported improved visibility** as key actors on global migration and displacement issues.

## Reports



## Media



## CITY COMMUNICATIONS BY THE NUMBERS

40

press releases, blogs  
and other media  
products developed

105

events organized  
to promote MMC  
mayors and  
leadership

30

campaigns delivered  
to elevate key  
messages to global  
audiences

25

reports and other  
knowledge products  
issued

2M

people reached  
on social media

330+

earned media  
placements

40

external research  
features

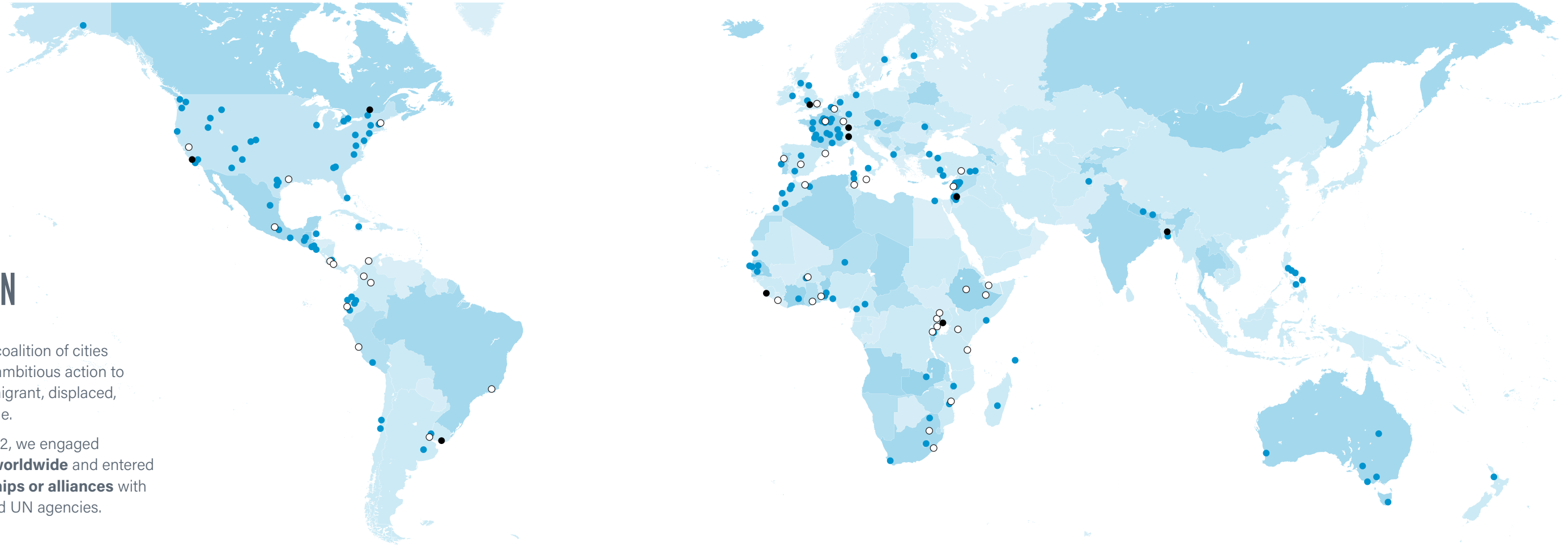
89%

cities reporting  
improved visibility  
on the global stage

# MMC COALITION

Around the world, our coalition of cities and partners is taking ambitious action to address the needs of migrant, displaced, and marginalized people.

Between 2020 and 2022, we engaged more than **200 cities worldwide** and entered **12 strategic partnerships or alliances** with major city networks and UN agencies.



### ● Leadership Cities

- DHAKA NORTH, Bangladesh
- MONTRÉAL, Canada
- MILAN, Italy
- AMMAN, Jordan
- BRISTOL, UK
- FREETOWN, Sierra Leone
- ZÜRICH, Switzerland
- KAMPALA, Uganda
- LOS ANGELES, US
- MONTEVIDEO, Uruguay

### ○ Action Cities

- ESTEBAN ECHEVARRIA, Argentina
- MECHELEN, Belgium
- SÃO PAULO, Brazil
- DÉDOUGOU, Burkina Faso
- BARRANQUILLA, Colombia
- BOGOTÁ, Colombia
- MEDELLÍN, Colombia
- COTO BRUS, Costa Rica
- SAN JOSE, Costa Rica
- QUITO, Ecuador
- ADDIS ABABA, Ethiopia
- JUUGA, Ethiopia
- ACCRA, Ghana
- PARIS, France
- STRASBOURG, France
- LAMPEDUSA & LINOSA, Italy
- NAIROBI, Kenya
- BEIRUT, Lebanon
- MONROVIA, Liberia
- MEXICO CITY, Mexico
- CASABLANCA, Morocco
- NADOR, Morocco
- BEIRA, Mozambique
- LIMA, Peru
- BRAGA, Portugal
- NYAMAGABE DISTRICT, Rwanda
- HARGEISA, Somaliland
- DURBAN, South Africa
- JOHANNESBURG, South Africa
- BARCELONA, Spain
- FUENLABRADA, Spain
- DAR ES SALAAM, Tanzania
- HAHO, Togo
- SFAX, Tunisia
- GAZIANTEP, Türkiye
- ARUA, Uganda
- ENTEBBE, Uganda
- KOBOKO, Uganda
- LONDON, UK
- BOSTON, US
- HOUSTON, US
- SAN JOSE, US

### ● Coalition Cities


- JALALABAD, Afghanistan
- TIRANA, Albania
- BUENOS AIRES, Argentina
- TANDIL, Argentina
- ARMADALE, Australia
- BRIMBANK, Australia
- DAREBIN, Australia
- HOBART, Australia
- SALISBURY, Australia
- VIENNA, Austria
- DHAKA SOUTH, Bangladesh
- BRUSSELS, Belgium
- BELMOPAN, Belize
- ALLADA, Benin
- COTONOU, Benin
- PORTO NOVO, Benin
- SÓ-AVA, Benin
- LA PAZ, Bolivia
- OUAGADOUGOU, Burkina Faso
- AFANLOUM, Cameroon
- DOUALA, Cameroon
- HAMILTON, Canada
- KITCHENER, Canada
- LA PINTANA, Chile
- QUILICURA, Chile
- DESAMPARADOS, Costa Rica
- ABIDJAN, Côte d'Ivoire
- PROVINCE OF AZUAY, Ecuador
- PROVINCE OF CARCHI, Ecuador
- CUENCA, Ecuador
- MANTA, Ecuador
- TULCÁN, Ecuador
- ALEXANDRIA, Egypt
- SAN CAYETANO ISTEPEQUE, El Salvador
- SANTA ANA, El Salvador
- YAMABAL, El Salvador
- HELSINKI, Finland
- NANTES, France
- ALFORTVILLE, France
- ARCUEIL, France
- BÈGLES, France
- BESANCON, France
- BORDEAUX, France
- CLERMONT-FERRAND, France
- GRENOBLE, France
- GRINGY, France
- LA COURNEUVE, France
- LYON, France
- MALAKOFF, France
- MARTIGUES, France
- POITIERS, France
- PONT DE CLAIX, France
- ROUEN, France
- SAINT-DENIS, France
- SAINT-PIERRE D'ENTREMONT, France
- TOURS, France
- VILLEURBANNE, France
- KANIFING, The Gambia
- HAMBURG, Germany
- MANNHEIM, Germany
- JOYABAJ, Guatemala
- TECÚN UMÁN, Guatemala
- PALERMO, Italy
- DUBLIN, Ireland
- MONTEGO BAY, Jamaica
- AJLOUN, Jordan
- IRBID, Jordan
- DANNIYEH, Lebanon
- DEIR NBOUH, Lebanon
- QARAOUN, Lebanon
- SIDON, Lebanon
- MASERU, Lesotho
- ANTANANARIVO, Madagascar
- GAO, Malawi
- NOUAKCHOTT, Mauritania
- LEÓN, Mexico
- PUEBLA, Mexico
- SANTIAGO TAMAZOLA, Mexico
- STRASENI, Moldova
- AGADIR, Morocco
- ARBAOUA MUNICIPALITY, Morocco
- COMMUNE DE OUIDA, Morocco
- RABAT, Morocco
- SOUS MASSA, Morocco
- MAPUTO, Mozambique
- CHANGUNARAYAN, Nepal
- LALITPUR, Nepal
- NIJMEGEN, The Netherlands
- AUCKLAND, New Zealand
- AGADEZ, Niger
- LAGOS, Nigeria
- HEBRON, Palestine
- TAFFOUH MUNICIPALITY, Palestine
- RAMALLAH, Palestine
- DISTRICT OF CARMEN DE LA LEGUA, Peru
- IRIGA, Philippines
- LEGAZPI CITY, Philippines
- NAGA CITY, Philippines
- QUEZON CITY, Philippines
- PAKIL, Philippines
- LISBON, Portugal
- KIGALI, Rwanda
- GLASGOW, Scotland
- DAKAR, Senegal
- MARASSOUM, Senegal
- COMMUNE OF AFFÉ DJOLOFF, Senegal
- VICTORIA, Seychelles
- MOGADISHU, Somalia
- CAPE TOWN, South Africa
- POLOKWANE, South Africa
- CAMPILLOS, Spain
- MADRID, Spain
- SALA, Sweden
- LEÓN, Tunisia
- TUNIS, Tunisia
- EYYÜBIYE, Türkiye
- ISTANBUL, Türkiye
- MERSIN, Türkiye
- ŞANLIURFA, Türkiye
- SULTANBEYLİ, Türkiye
- KONYA MUNICIPALITY, Türkiye
- BIRMINGHAM, UK
- NEWCASTLE, UK
- ALBUQUERQUE, US
- ANCHORAGE, US
- ATLANTA, US
- AUSTIN, US
- BOISE, US
- BOZEMAN, US
- BUFFALO, US
- CARRBORO, US
- CHICAGO, US
- CLARKSTON, US
- DENVER, US
- FORT COLLINS, US
- MIAMI-DADE COUNTY, US
- NEW YORK CITY, US
- NEW YORK STATE, US
- OAKLAND, US
- PHILADELPHIA, US
- PITTSBURGH, US
- PORTLAND, US
- REDMOND, US
- RICHMOND, US
- SALT LAKE CITY, US
- SAN ANTONIO, US
- SAN DIEGO, US
- SANTA FE, US
- SEATTLE, US
- SOMERVILLE, US
- TUCSON, US
- WEST HOLLYWOOD, US
- TRAVIS COUNTY, US
- KITWE, ZAMBIA

### Strategic Partners



### Strategic Alliances



An aerial photograph of a coastal city, likely Cape Town, South Africa. The foreground shows a dense residential area with many buildings. In the middle ground, there's a coastline with a beach and the ocean. The background features a range of mountains, including a prominent, rounded peak on the left. The sky is blue with some light clouds.

MMC COALITION  
BY THE NUMBERS

200+ 12

cities engaged  
worldwide

strategic  
partnerships or  
alliances entered

Capetown, South Africa  
MMC Coalition City  
Credit: Dan-Dan Grinwis, unsplash



An aerial photograph of the New York City skyline, featuring numerous skyscrapers and the Freedom Tower. The city is situated along a river, with a bridge visible in the foreground. The sky is blue with scattered white clouds. The word "GOVERNANCE" is overlaid in large, white, sans-serif capital letters on the right side of the image.

# GOVERNANCE

New York City, US  
MMC Coalition City  
Credit: Patrick Tomasso, unsplash

A photograph of Giuseppe Sala, Mayor of Milan, Italy, speaking at a conference. He is wearing a dark suit, a light blue shirt, and a dark tie, and has glasses. He is seated at a table with a microphone in front of him. Other people are visible in the background, some wearing face masks. The text is overlaid on the right side of the image.

**“AS 70 PERCENT OF MIGRANTS AND REFUGEES ALREADY LIVE IN URBAN AREAS, MORE PUBLIC AND PRIVATE INVESTMENT IS NEEDED IN CITIES, TO CREATE GREEN AND GOOD QUALITY JOBS THAT INCREASE THE HEALTH, WELLBEING AND ECONOMIC OPPORTUNITIES OF URBAN CITIZENS AND ARE ACCESSIBLE TO ALL.”**

Giuseppe Sala,  
Mayor of Milan, Italy

## LEADERSHIP BOARD

Our Leadership Board of mayors represents different geographies and migration contexts and guides the MMC's strategic direction and programs to ensure that our mission is driven by and responsive to the needs of cities. It is comprised of up to 10 mayors serving three-year terms, which can be renewed provided that the mayor remains in office.

### Leadership Board members as of December 2022:



**Yousef Al Shawarbeh,**  
Mayor of Amman,  
Jordan



**Marvin Rees,**  
Mayor of Bristol,  
United Kingdom



**Md. Atiqul Islam,**  
Mayor of Dhaka North,  
Bangladesh



**Yvonne Aki-Sawyers,**  
Mayor of Freetown,  
Sierra Leone



**Erias Lukwago,**  
Lord Mayor of Kampala,  
Uganda



**Eric Garcetti,**  
Mayor of Los Angeles,  
USA



**Giuseppe Sala,**  
Mayor of Milan,  
Italy



**Carolina Cosse,**  
Mayor of Montevideo,  
Uruguay



**Valérie Plante,**  
Mayor of Montréal,  
Canada



**Corine Mauch,**  
Mayor of Zürich,  
Switzerland

### Former Leadership Board members:



**Georgios Kaminis**  
former Mayor of Athens,  
Greece



**Bruno Covas**  
the late former Mayor  
of São Paulo, Brazil

## MANAGEMENT COMMITTEE

Our Management Committee is comprised of representatives from the MMC's founding institutional donors and has the mandate to provide institutional, operational, and financial guidance while the MMC remains a Sponsored Project of Rockefeller Philanthropy Advisors.

Management Committee members as of December 2022:

- Open Society Foundations
- Robert Bosch Stiftung
- Swiss Agency for Development and Cooperation



Zürich, Switzerland  
MMC Leadership City

## OUR TEAM

Our team of committed and passionate experts implements the MMC's day-to-day programmatic, operational, and strategic priorities under the guidance of the Leadership Board and Management Committee and the legal oversight of RPA. The team is headquartered in New York City but works with partners and consultants all over the world.

Brooklyn, New York City  
MMC Headquarters

### Our Team Members



**Vittoria Zanuso,**  
Executive Director



**Maggie Powers,**  
Director of Policy  
and Advocacy



**Samer Saliba,**  
Director of City Practice



**Jake Adler,**  
Head of Communications



**Helen Yu,**  
City Practice Manager



**Madeline Hill,**  
Strategy and  
Operations Manager



**Tony Chen,**  
Finance Manager



**Muhammad Ranjha,**  
Special Assistant

### Our Team Values

The MMC team is driven by our values as much as our mission. We are passionate about and actively commit to being an inclusive, equitable, and sustainable organization, not only in the way we operate internally, but also in how we work with mayors, partners, and urban migrants and displaced people worldwide.

### We strive to:

- Be **mayor-led** and **people-centered** in our approach to migration and displacement.
- Champion **inclusivity, equity**, and the urgent need for a **green** and just **global** society.
- Establish all of our relationships on mutual **trust**, earned through **transparency, integrity**, and **respect**.
- Promote the **well-being** of our colleagues and constituents **professionally** and **personally**.

# OUR DONORS

We are grateful to our donors and partners for their continued support and strategic insights to help advance our mission. Since our establishment as a Sponsored Project of RPA in December 2019, with seed funding from the Open Society Foundations and the Swiss Agency for Development and Cooperation, we have expanded our funder base from two to **12 donors**.

## Institutional Donors



## Project Donors



## Fiscal Sponsor

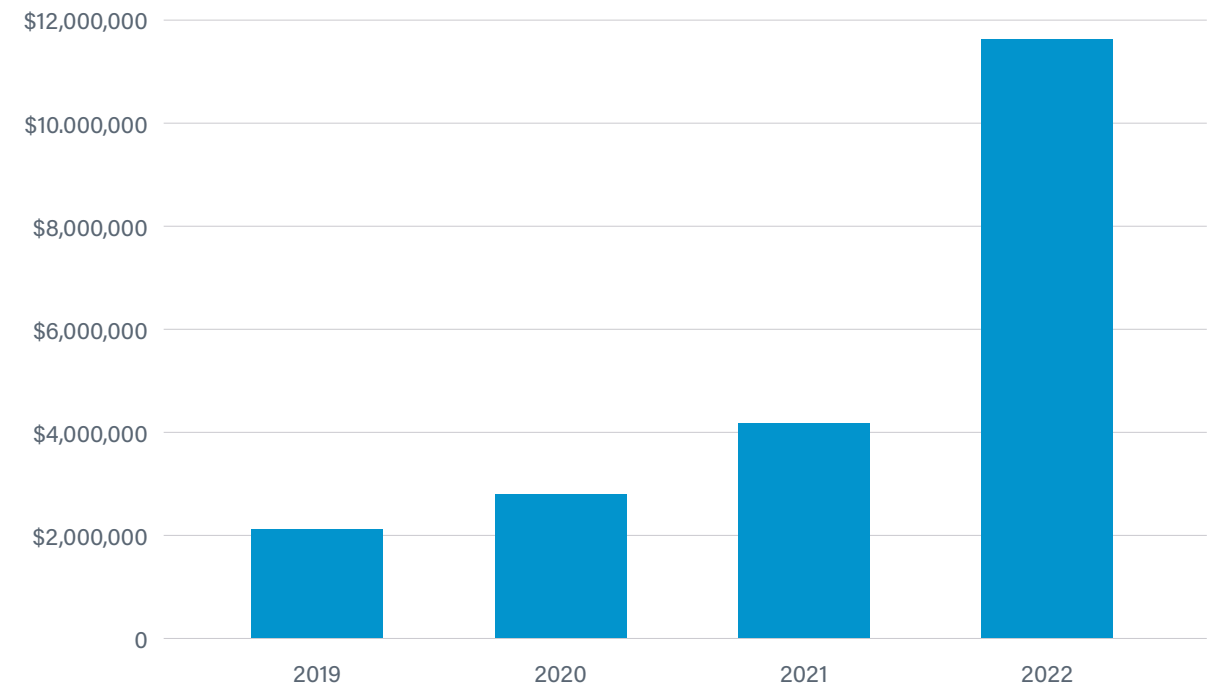


Rockefeller Philanthropy Advisors is a non-profit organization that currently advises on and manages more than \$400 million in annual giving by individuals, families, corporations and foundations. Continuing the Rockefeller family's legacy of thoughtful, effective philanthropy, RPA remains at the forefront of philanthropic growth and innovation, with a diverse team of experienced grantmakers with significant depth of knowledge across the spectrum of issue areas. Founded in 2002, RPA has grown into one of the world's largest philanthropic service organizations and has facilitated more than \$3 billion in grantmaking to more than 70 countries. RPA currently serves as a fiscal sponsor for more than 90 projects, providing governance, management and operational infrastructure to support their charitable purposes.

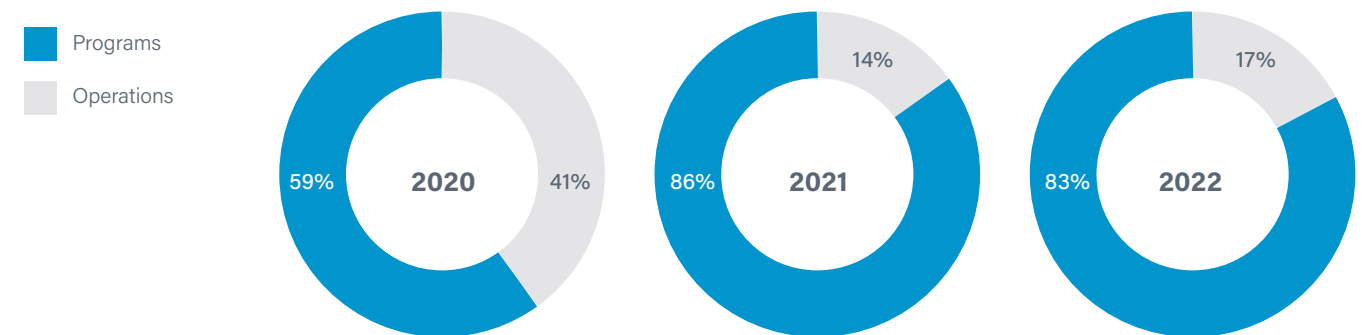
# FINANCIALS

Between 2020 and 2022, the MMC secured more than **US\$18 million in new revenue**, adding to our US\$2 million in start-up funds from 2019. We expanded our annual budget from US\$1.5 million in 2020 to nearly US\$4 million in 2022.

## 2020-2022 Revenues



## 2020-2022 Expenses



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## GET INVOLVED

### As a Mayor

Join our coalition by adding your pledge to the Call to Local Action for Migrants and Refugees at [localaction.mayorsmechanism.org](http://localaction.mayorsmechanism.org) and learn more about the Global Cities Fund for Migrants and Refugees at [mayorsmigrationcouncil.org/gcf](http://mayorsmigrationcouncil.org/gcf)

### As a Partner

Express interest in becoming an institutional donor or strategic partner by emailing us at [fund@mayorsmigrationcouncil.org](mailto:fund@mayorsmigrationcouncil.org)

### Stay in Touch

**Visit:** [mayorsmigrationcouncil.org](http://mayorsmigrationcouncil.org)

**Email:** [contact@mayorsmigrationcouncil.org](mailto:contact@mayorsmigrationcouncil.org)

**Subscribe to our newsletter:** [mayorsmigrationcouncil.org/newsletter](http://mayorsmigrationcouncil.org/newsletter)

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 [Mayors Migration Council](https://www.linkedin.com/company/MayorsMigrationCouncil)

 [@mayorsmigrationcouncil6029](https://www.youtube.com/channel/UC6029)

**“IMMIGRANTS’ POLITICAL  
PARTICIPATION IS  
FUNDAMENTAL TO  
BUILDING A TRULY  
UNIVERSAL CITIZENSHIP—  
IT’S NOT ABOUT TALK,  
IT’S ABOUT ACTION.”**

**Bruno Covas**

**The late Mayor of São Paulo, Brazil**

**Founding Member of the MMC Leadership Board**